

# Monroe County Board of County Commissioners

## Fiscal Year 2026 Proposed Fiscal Plan

---

### Airport Services

#### Key West Airport

#### Major Variances

Key West International Airport:

Major variances from FY 2025 are as follows:

Aviation outlook: Airline agreements are in negotiations for next 5 year term and bond rating is strong at A-. Air Service currently includes American, Delta, United, Silver, and Allegiant and JetBlue who began service in 2021. Passenger demand is forecasted to be up 3%.

Air service analysis: The airport has the benefit of a strong tourism market. Passenger growth remains strong as we look ahead with new airline Breeze Airways announcing Key West service from Tampa and Orlando. Additionally, with aircraft delivery schedules for some of our carriers, solid potential exists for new destinations. Since 2017, passenger growth has grown from 398,592 to 748,000 in 2024 or an 88% increase. Seats and departures remain strong with 21 destinations from 12 hubs. While demand from Canada is expected to slow, the impact to EYW is minor. Domestic yields remain solid for airline partners.

Financial outlook: Over the last three years, our cash position is at an all time high, PFC revenue is also at an all time high, and we have 500 days cash on hand. Our Bond rating should go up with the next rating.

Sensitivity Analysis based on:

- Airline Fleet
- SARS,
- COVID
- Bird Flu
- Economic downturn
- Mergers and acquisitions
- Airline labor constraints (pilot shortage is over)
- Aviation fuel cost

The Key West International Airport continues fantastic passenger growth and new aircraft technology generating an increased index requiring a new \$1.5M ARFF Fire Truck. The truck is expected to be delivered in October of 2025, and the first lease purchase principal and interest payment is due in FY 2026.

The proposed budget is down approximately \$14M from FY 2025 due primarily to completion of construction or various phases of construction for projects such as Concourse A, Customs Phase 3B, West Overflow Apron, NIP, and the Commercial Apron.

- Bond Fund 405 includes \$15M for construction, \$2.5M for professional services for Construction Administration and Resident Project Representative Services, \$2.2M for apron work, \$2,680,575 for Bond debt service (first P&I payment), \$500k for PNC line of credit interest, and \$2,864,750 in required reserves.
- Personnel expenditures include the fourteen (14) new Security positions transferring from MCSO to MC (EYW) on 5.1.2025.
- Proposed Operating Expenditures are down but include added funding for Utilities and Contractual Services for anticipated increases due for the first full budget year for the opening of Concourse A during FY 2025, and funding for required mitigation site monitoring fees. The MCSO LEO Security contract is estimated at \$2.5M pending receipt of the MCSO security budget due on or before June 1.
- Capital Outlay budget is down \$1.9M from FY 2025 due to completion of several projects during FY 2025. Estimated grant match funding is for the following projects:
  1. \$2.1M for the Customs Phase 3B;
  2. \$1.6M for the Commercial Apron & Taxiway A;
  3. \$1.1M for the West Overflow Apron Parking;
  4. \$996k for Outbound Baggage System upgrades;
  5. \$700k for Essential Airport Equipment;
  6. \$525k for Planning Studies;
  7. \$500k for Salt Pond Security Fencing;
  8. \$275k for Security Fencing & Lighting;
  9. \$250k for NIP Single Family Homes Grp 2; and
  10. \$215k for NIP Single Family Homes Grp 1.

**Monroe County Board of County Commissioners**  
**Fiscal Year 2026 Proposed Fiscal Plan**

**Airport Services**

▪ Capital Outlay accounts also include:

- 1) \$750k for unanticipated major repairs;
- 2) \$750k for match for unanticipated FDOT grants;
- 3) \$500k to rehab. airfield lighting and/or EMAS;
- 4) \$98k to replace two of the oldest Airport pickup trucks; and
- 5) \$50k for capital repairs to airport badging and/or security systems.

<b>Budgetary Cost Summary</b>	<b>FY 2023 Actual</b>	<b>FY 2024 Actual</b>	<b>FY 2025 Adopted</b>	<b>FY 2025 Amended</b>	<b>FY 2026 Proposed</b>	<b>FY 2026 Change</b>
Personnel Expenditures	3,146,941	3,407,785	3,632,789	3,632,789	5,586,194	53.8%
Operating Expenditures	51,425,238	56,346,868	47,162,906	47,162,906	32,741,130	(30.6)%
Capital Outlay Expenditures	377,767	316,772	13,140,000	13,140,000	11,245,014	(14.4)%
<b>Total Budget</b>	<b>54,949,946</b>	<b>60,071,425</b>	<b>63,935,695</b>	<b>63,935,695</b>	<b>49,572,338</b>	<b>(22.5)%</b>

<b>Revenue Sources</b>	<b>FY 2023 Actual</b>	<b>FY 2024 Actual</b>	<b>FY 2025 Adopted</b>	<b>FY 2025 Amended</b>	<b>FY 2026 Proposed</b>	<b>FY 2026 Change</b>
Key West International Airport	24,317,410	18,687,272	27,224,695	27,224,695	29,872,338	9.7%
General Airport Revenue Bond	30,632,536	41,384,153	36,711,000	36,711,000	19,700,000	(46.3)%
<b>Total Revenue</b>	<b>54,949,946</b>	<b>60,071,425</b>	<b>63,935,695</b>	<b>63,935,695</b>	<b>49,572,338</b>	<b>(22.5)%</b>

<b>Position Summary</b>	<b>FY 2023 Actual</b>	<b>FY 2024 Actual</b>	<b>FY 2025 Adopted</b>	<b>FY 2026 Proposed</b>	<b>FY 2026 Variance</b>
Administrative Support	4.00	5.00	9.00	9.00	-
Officials & Administrators	7.00	6.00	5.00	4.95	(0.05)
Protective Service Workers	-	-	-	14.00	14.00
Skilled Craft Workers	8.00	8.00	7.00	7.00	-
Professionals	1.00	1.00	1.00	1.00	-
<b>Total Full-Time FTE</b>	<b>20.00</b>	<b>20.00</b>	<b>22.00</b>	<b>35.95</b>	<b>13.95</b>
<b>Total FTE</b>	<b>20.00</b>	<b>20.00</b>	<b>22.00</b>	<b>35.95</b>	<b>13.95</b>